

For Immediate Release

Notice Concerning Acquisition of Non-current Assets

SHOEI CO., LTD. (the "Company") announces it has resolved at a meeting of its Board of Directors held on April 24, 2026 to acquire non-current assets (for the construction of a new factory building) as described below. Although the Timely Disclosure Standards do not apply to this matter, the Company is disclosing it voluntarily as useful information.

Details

1. Reasons for acquisition (the construction of a new factory building)

The Company purchased land adjacent to its Ibaraki Factory from the Ibaraki Prefectural Government in April 2024. It has built and it currently uses a warehouse and the SHOEI HELMET PARK on a portion of this land. The Company has decided to invest a total of approx. 4.0 billion yen in the construction of a new factory building on the remaining portion of the land. The construction period will be approximately three years. Reasons for the decision include the following.

- (i) Measures need to be taken to address the aging of the current Ibaraki Factory. The current Ibaraki Factory includes buildings that are nearly 60 years old, and there are concerns regarding the negative impact that the aging of the facility may have on the quality of products and the motivation of employees. These concerns need to be eliminated.
- (ii) While we believe there is still ample room for further productivity improvements, repeated capacity increases over the past decade within the constraints of existing limited space have brought us to the limits of what can be achieved in the current facilities. Therefore, we are investing in a new building.
- (iii) Space in the current factory is limited, and additional production spaces will be necessary if, three or more years from now, the Company begins the full-scale operation of the new suitcase business it is developing, or if there is a significant growth in demand in its existing helmet business.

Based on this, the Company's current plan is to relocate the motorcycle helmet business to the new building and expand production one to two years after the new building is completed, while non-production departments (including quality control operations, experiments and research, development-related operations, and back-office operations), the suitcase business, and other parts of the Company will remain in the current factory buildings. The Company will determine the specific layouts of the new building and associated equipment (both equipment being transferred from the current factory and newly purchased equipment) by approximately the end of 2027 in light of market conditions and the future prospects of its businesses that will be current at that time.

2. Details of the assets to be acquired (for the construction of a new factory building)

Name and address of assets	Planned acquisition cost	Current status
New factory building (Inashiki-city, Ibaraki)	4 billion yen	Construction of a 10,800 m <sup>2</sup> building on the vacant portion of the land

### 3. Acquisition schedule

(1)	Date of resolution by the Board of Directors	April 24, 2026
(2)	Date of conclusion of contract (planned)	May 31, 2026 <sup>1</sup>
(3)	Property handover date (planned)	February 28, 2029

Note 1: While the decision regarding this project (the signing of the contract) is scheduled for May 31, 2026, the decision may be postponed if the future of the situation in the Middle East is uncertain at that time.

### 4. Future outlook

The impact of this acquisition of the non-current assets on the Company's business results for the current fiscal year is minor. If any matters arise that should be disclosed in the future, the Company will promptly disclose them.

(Reference)

Consolidated Forecasts for the Fiscal Year Ending September 30, 2026 (announced November 14, 2025) and Results for the Previous Fiscal Year

(Millions of Yen)

	Net Sales	Operating Income	Ordinary Income	Net Income
Consolidated Forecasts (FY 2026)	33,950	8,370	8,380	5,940
Consolidated Results (FY 2025)	32,363	8,899	8,900	6,318